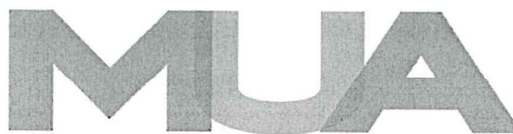


MUA/RASA/EXAM/QP/2015

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**UNDERGRADUATE UNIVERSITY EXAMINATIONS**  
**SCHOOL OF MANAGEMENT AND LEADERSHIP**  
**DEGREE OF BACHELOR OF ARTS IN DEVELOPMENT STUDIES**

**BDS 314: PROJECT MONITORING AND EVALUATION**

**DATE: 4<sup>TH</sup> AUGUST 2015**

**DURATION: 2 HOURS**

**MAXIMUM MARKS: 70**

**INSTRUCTIONS:**

1. Write your registration number on the answer booklet.
2. **DO NOT** write on this question paper.
3. This paper contains **SIX (6)** questions.
4. Question **ONE** is compulsory.
5. Answer any other **THREE** questions.
6. Question **ONE** carries **25 MARKS** and the rest carry **15 MARKS** each.
7. Write all your answers in the Examination answer booklet provided.

## QUESTION ONE

Read the Case Study below carefully and answer the questions that follow:

### EVALUATING COMMUNITY PROJECTS

Many areas of Nyandarua district experiences myriad of problem due to the climatic condition of the county. Mahiga-ini village is not an exception to this as it experiences problems related to water and this necessitated to have a water project to solve these problems.

Mahiga-ini water supply and sanitation project was established to curb the water diseases in the location, eradicate crocodile attacks to residents and animals, reduce the time spent to collect water from river Kivu especially by women and school going children and for irrigation purposes.

It is in recognition of this that the resident of Mahiga-ini, Nyandarua county council and Canadian Development Agency (CDA), started a project aimed to solve the problem stated above.

In this regard, the report herein conducted by Mintzec consultants evaluates Mahiga-ini water supply and sanitation project to establish if the set objectives were achieved and the impact of the project to the community at large.

The project cost was ksh 3 million where it received the funding from the CDA worth Ksh 2 million and Nyandarua county council who contributed ksh 0.5 million and technical assistance and the CDF funding was ksh 0.5 million. The labour was provided by the residents of Mahiga-ini location.

This evaluation was conducted three years after the implementation of the project period to assess the relevance, efficiency, effectiveness, impacts and sustainability of the project and its contributions towards the overall goal of improving the lives of Mahiga-ini resident.

The purpose of this evaluation is to provide stakeholders with feedback on the project performance in relation to the prior set objectives and the impact it has to the beneficiaries.

**Required:**

- (a) Discuss three types of evaluation that Mintzec could use to evaluate the project.  
(6marks)
- (b) Identify and explain three data collection methods that Mintzec could have used.  
(6marks)
- (c) Assess the benefits of using an external evaluation for mahiga-ini water project.  
(9marks)
- (d) Mintzec Ltd is supposed to present a report at the end of their evaluation exercise, advise them on elements of a good report.  
(4marks)

**QUESTION TWO**

- a) A logical framework is a systematic tool for planning, monitoring and evaluating projects. Distinguish between Horizontal and vertical logic of the project.  
(4marks)
- b) Evaluate the benefits using logical framework as tool for M&E  
(8marks)
- c) Identify three activities involved in change management process.  
(3marks)

**QUESTION THREE**

- a) Explain what you understand by the term Terms of Reference (ToR) as used in M&E.  
(3marks)
- b) Identify and explain 4 reasons for selecting an internal evaluator.  
(8marks)
- c) Highlight four important issues that a manager should undertake in order to manage the beginning of a meeting effectively.  
(4marks)

**QUESTION FOUR**

- (a) Explain the difference between project indicators and project objectives. (4marks)
- (b) Explain five characteristics of project indicators. (5marks)
- (c) Describe the three roles played by project indicators. (6marks)

**QUESTION FIVE**

- (i) List six things that can be monitored in a project (6 marks)
- (ii) Discuss three types of evaluation that a project manager can do. (9 marks)

**QUESTION SIX**

- (i) Define Evaluation standard. (3 marks)
- (ii) Examine four Evaluation standards used in project evaluation (12 marks)